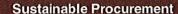
Supplier Sustainability Compliance





July 17, 2019 andrei.bocancea@lafargeholcim.com

Dear Vendor,

LafargeHolcim wants to help transform the way our industry works and encourage the whole construction sector to play its full part in addressing our planet's biggest issues.

Our 2030 Plan helps us achieve our sustainability ambitions by setting our vision with clear targets and an agenda for action that goes beyond our business activities.

Within this context, we issued a Supplier Code of Conduct defining the global standards required for suppliers concerning sustainability. The Code of Conduct requires that all suppliers fulfill certain standards on environment, health and safety and social responsibility with compliance assessed via a pre-qualification process. All our key suppliers are required to complete the sustainability compliance pre-qualification, by answering all the questions within the attached questionnaire.

We value our relationship with our suppliers and rely on your continued participation and support to ensure we deliver on our Sustainability Ambitions and Targets committed in our 2030 Plan. We strongly believe that your support will enhance our business relationship and help us build a more sustainable work environment.

Yours sincerely,

Andrei Bocancea

Head Procurement Department

Frederic Guimbal

CEO